



Board of Directors | Meeting Minutes

DATE: November 15, 2024

TIME: 7:30 a.m.

Attendance

BOARD OF DIRECTORS: Becker, Blowers, Brubaker, Deerin, Dzurik, Eby, Rettew, Ulrich, and Weibel.

STAFF: Barnett, Bennett, Burke, Cutarelli, Devaney, Fetterolf, Good, Henderson (Legal Counsel), James, Kohr, Marsh, Morris, Patzer, Plasterer, Roy, Sultzbaugh, Youngs, and Zorbaugh.

BOARD OF DIRECTORS ABSENT: None.

ALSO PRESENT: Dan Fellon from ARM Group, David Sharp from Reworld, Arthur S. Morris, Henry Hank, and Dr. Leslie Osborne.

NOTE: This meeting of the Board of Directors was held in person and virtually. All individuals attending the meeting could hear, and be heard by, all other attendees.

Opening

Chairperson Rettew called the meeting to order and requested a moment of silence followed by the pledge to the flag.

Nominating Committee Appointments

CHAIR APPOINTS NOMINATING COMMITTEE

Chairperson Rettew asked for Board volunteers to serve on the Nominating Committee for the purpose of recommending Officers to the Board of Directors for 2025, including Chair, Vice Chair, Secretary, and Treasurer. Chairperson Rettew asked to appoint Mr. Deerin, Ms. Weibel, and Mr. Brubaker to serve on the Nominating Committee. Mr. Deerin, Ms. Weibel, and Mr. Brubaker agreed to serve in this capacity.

Public Comment

Mr. Morris introduced himself and addressed the Board with comments regarding communications between LCSWMA and the Lancaster County Commissioner's office. A brief discussion between Mr. Morris and the Board ensued. A copy of the transcript read by Mr. Morris is attached.

Mr. Hank, a Manor Township resident, introduced himself and addressed the Board with comments on the history of his home purchase agreement with LCSWMA and he thanked Ms. Marsh and LCSWMA staff.

Daniel Youngs, Executive Director

Mr. Youngs took a moment to pay respects to Andrew Ward, who recently passed away. Mr. Youngs offered reflections on Mr. Ward's career at LCSWMA, expressed that Mr. Ward would be missed and that thoughts are with his family.

Next, Mr. Youngs provided a summary of items on the Consent Agenda for Board consideration and approval. Copies of the documents are attached.

CONSENT AGENDA: BOARD ACTION NO. 1: MOTION TO AUTHORIZE AND APPROVE:

1. Minutes from October 18, 2024
2. October 2024 Disbursements in the Amount of \$7,984,625.62
3. Amended and Restated LCSWMA By-Laws
4. 2025 Employee Handbook Modifications

Chairperson Rettew opened the floor to the Board for a motion to approve the actions set forth on the Consent Agenda.



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Motion: S. Ulrich

Seconded: K. Weibel

Adopted: Unanimously

Also, Mr. Youngs provided the Board with an update on future landfill capacity. He explained details on the feasibility review period which could take about two years and involve finalizing reports, a rail feasibility study and a deep review of all options.

Then, Mr. Youngs introduced two action items for Board consideration and approval and cited that recycling prices will be reduced as savings are passed along from J.P. Mascaro. Copies of the board actions are attached.

BOARD ACTION NO. 2: MOTION TO AUTHORIZE AND APPROVE 2025 OPERATING AND CAPITAL BUDGET.

Chairperson Rettew opened the floor to the Board for a motion to approve the action.

Motion: D. Becker

Seconded: J. Blowers

Adopted: Unanimously

BOARD ACTION NO. 3: MOTION TO AUTHORIZE AND APPROVE 2025 LCSWMA RULES & REGULATIONS, INCLUDING FEE SCHEDULES.

Chairperson Rettew opened the floor to the Board for a motion to approve the action.

Motion: J. Deerin

Seconded: J. Eby

Adopted: Unanimously

Finally, Mr. Youngs acknowledged the finance team and site managers and commended them for their talent and perseverance. In addition, Mr. Youngs commended the efforts of Mr. Devaney, Mr. Kevin Weaver, Ms. Plasterer, and the entire SRMC team in navigating recent operational challenges at SRMC.

Richard Bennett, Director of Finance

Mr. Bennett presented a highlights of the October 2024 financials, including details on operating revenues from tipping fees and energy, total operating expenses, non-operating revenue, EBITDA, and net income. Mr. Youngs offered an overview of the unrestricted reserve balance and CAPEX funding.

In closing, Mr. Bennett provided interesting statistics on inbound tonnage and year-to-date total tons handled.

Nick Kohr, Director of Engineering

Mr. Kohr summarized three action items for Board consideration and approval. A copy of the board actions are attached.

BOARD ACTION NO. 4: MOTION TO AUTHORIZE AND APPROVE UNCONTROLLABLE CIRCUMSTANCES: MODIFICATION PROPOSAL: SRMC TURBINE GEAR BOX/SHAFT AND REWORLD NOTICE TO PROCEED.

Chairperson Rettew opened the floor to the Board for a motion to approve the action.

Motion: M. Brubaker

Seconded: K. Weibel

Adopted: Unanimously

BOARD ACTION NO. 5: MOTION TO AUTHORIZE AND APPROVE ADDENDUM TO AMENDED AND RESTATED MODIFICATION 2023-6: SRMC FIRE PROTECTION REWORLD CHANGE ORDER.

Following a discussion on the challenge of previous standard vs. current standard and the



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philosophy to be “Best in Class” for safeguarding staff and property , Chairperson Rettew opened the floor to the Board for a motion to approve the action.

Motion: S. Ulrich **Seconded:** J. Blowers **Adopted:** Unanimously

BOARD ACTION NO. 6: MOTION TO AUTHORIZE AND APPROVE THE PURCHASE AND INSTALLATION OF NEW CRESWELL LANDFILL LEACHATE PUMPS.

Chairperson Rettew opened the floor to the Board for a motion to approve the action.

Motion: D. Becker **Seconded:** K. Weibel **Adopted:** Unanimously

Michelle Marsh, Director of Sustainability

Ms. Marsh introduced Real Estate action item for Board consideration and approval, and recognized and thanked Ms. Sultzbaugh, Senior Accountant and Mr. Snyder, Construction Coordinator, both of whom are heavily involved with these negotiations. A copy of the board action is attached.

BOARD ACTION NO. 7: MOTION TO AUTHORIZE AND APPROVE RESOLUTION NO. 2024-06: AGREEMENT OF SALE AND LEASE AGREEMENT FOR 1193 LETORT ROAD, CONESTOGA.

Chairperson Rettew opened the floor to the Board for a motion to approve the action.

Motion: J. Deerin **Seconded:** J. Blowers **Adopted:** Unanimously

Nicole Roy, Director of Risk Management

FOCUS TOPIC: 2025 PROPERTY INSURANCE OUTLOOK

Ms. Roy presented a focus topic covering the 2025 insurance renewal outlook, including insights on underwriter discussions, challenges, and strengths, as well as the current state of the insurance market.

In addition, Ms. Roy provided a detailed view of the current LCSWMA property program structure and anticipated capacity changes in the 2025 renewal, including strategic opportunities, new capacity, and additional capacity and limits.

In conclusion, Ms. Roy fielded questions and received positive comments from the Board.

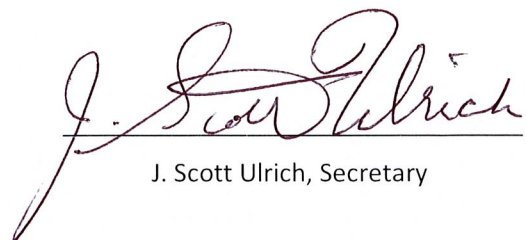
Executive Session

Mr. Henderson, General Counsel, stated that an Executive Session would be held to discuss Real Estate and Personnel matters, but no actions will be taken during or after the Executive Session.

Adjournment

The Board Meeting adjourned at 10:28 a.m.

APPROVED THE 20th DAY OF DECEMBER 2024.



J. Scott Ulrich, Secretary